



An unified approach to the pairwise comparison matrices

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Abstract

We present a general approach to pairwise comparison matrices and introduce a consistency index that is easy to compute in the additive and multiplicative case; in the other cases it can be computed easily starting from a suitable additive or multiplicative matrix.

1 Introduction

Let $X = \{x_1, x_2, \dots, x_n\}$ be a set of alternatives or criteria. An useful tool to determine a weighted ranking on X is a *pairwise comparison matrix* (PCM for short)

$$A = \begin{pmatrix} a_{11} & a_{12} & \dots & a_{1n} \\ a_{21} & a_{22} & \dots & a_{2n} \\ \dots & \dots & \dots & \dots \\ a_{n1} & a_{n2} & \dots & a_{nn} \end{pmatrix} \quad (1.1)$$

which entry a_{ij} expresses how much the alternative x_i is preferred to alternative x_j . A condition of *reciprocity* is assumed for the matrix $A = (a_{ij})$ in such way that the preference of x_i over x_j expressed by a_{ij} can be exactly read by means of the element a_{ji} . Under a suitable condition of *consistency* for $A = (a_{ij})$, X is totally ordered and there exists a *consistent vector* \underline{w} , that perfectly represents the preferences over X ; then \underline{w} provides the proper weights for the the elements of X .

The shape of the reciprocity and consistency conditions depend on the different meaning given to the number a_{ij} , as the following well known cases show.

Multiplicative case: $a_{ij} \in]0, +\infty[$ is a preference ratio and the conditions of reciprocity and consistency are given respectively by

$$\mathbf{mr}) \quad a_{ji} = \frac{1}{a_{ij}} \quad \forall i, j = 1, \dots, n \quad (\text{multiplicative reciprocity}),$$

$$\mathbf{mc}) \quad a_{ik} = a_{ij}a_{jk} \quad \forall i, j, k = 1, \dots, n \quad (\text{multiplicative consistency}).$$

A consistent vector is a positive vector $\underline{w} = (w_1, w_2, \dots, w_n)$ verifying the condition $\frac{w_i}{w_j} = a_{ij}$.

Additive case: $a_{ij} \in]-\infty, +\infty[$ is a preference difference and reciprocity and consistency are expressed as follows

$$\mathbf{ar}) \quad a_{ji} = -a_{ij} \quad \forall i, j = 1, \dots, n \quad (\text{additive reciprocity}),$$

$$\mathbf{ac}) \quad a_{ik} = a_{ij} + a_{jk} \quad \forall i, j, k = 1, \dots, n \quad (\text{additive consistency}).$$

A consistent vector is a vector $\underline{w} = (w_1, w_2, \dots, w_n)$ verifying the condition $w_i - w_j = a_{ij}$.

Fuzzy case: $a_{ij} \in [0, 1]$ measures the distance from the indifference that is expressed by 0.5; the conditions of reciprocity and consistency are the following

$$\mathbf{fr}) \quad a_{ji} = 1 - a_{ij} \quad \forall i, j = 1, \dots, n \quad (\text{fuzzy reciprocity}),$$

$$\mathbf{fc}) \quad a_{ik} = a_{ij} + a_{jk} - 0.5 \quad \forall i, j, k = 1, \dots, n \quad (\text{fuzzy consistency}).$$

A consistent vector is a vector $\underline{w} = (w_1, w_2, \dots, w_n)$ verifying the condition $w_i - w_j = a_{ij} - 0.5$.

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The multiplicative *PCMs* play a basic role in the Analytic Hierarchy Process, a procedure developed by T.L. Saaty at the end of the 70s ([8], [9]), and widely used by governments and companies ([9], [11], [6]) in fixing their strategies. Saaty indicates a scale translating the comparisons expressed in verbal terms into the preference ratios a_{ij} . By applying this scale, a_{ij} may only take value in $S^* = \{1, 2, 3, 4, 5, 6, 7, 8, 9, \frac{1}{2}, \frac{1}{3}, \frac{1}{4}, \frac{1}{5}, \frac{1}{6}, \frac{1}{7}, \frac{1}{8}, \frac{1}{9}\}$. Actually the Saaty scale restricts the decision maker's possibility to be consistent: indeed if he expresses the preference ratios $a_{ij} = 5$ and $a_{jk} = 3$ then he will not be consistent because $a_{ij}a_{jk} = 15 > 9$. Analogously, under the assumption that $a_{ij} \in [0, 1]$, the fuzzy consistency property **fc** cannot be respected by a decision maker who claims $a_{ij} = 0.9$ and $a_{jk} = 0.8$, because $a_{ij} + a_{jk} - 0.5 = 1.7 - 0.5 > 1$. A measure of closeness to the consistency for a multiplicative *PC* matrix has been provided by Saaty in terms of the principal eigenvalue λ_{max} [9], [10]. This measure has been questioned because it is not easy to compute, has not a simple and geometric meaning [7], [3] and, in some cases, seems to be unfair [4]. Also the methods used to provide a weighted ranking in case of inconsistency have been questioned: indeed they may indicate rankings that do not agree with the expressed preference ratios a_{ij} [1], [2].

We present a general framework for *PCMs*, in which the entry a_{ij} of the matrix belongs to a set G structured as abelian linearly ordered group in such way that the consistency drawback is removed. We provide also a consistency index that is naturally grounded on a notion of distance and is easy to compute in the case of multiplicative or additive matrix.

2 Ato-groups

Let G be a non empty set provided with a total weak order \leq and a binary operation $\odot : G \times G \rightarrow G$. $\mathcal{G} = (G, \odot, \leq)$ is called *abelian linearly ordered group* (*ato-group* for short), if and only if (G, \odot) is an abelian group and the the following implication holds:

$$a < b \Rightarrow a \odot c < b \odot c,$$

where $<$ is the strict simple order associated to \leq .

If $\mathcal{G} = (G, \odot, \leq)$ is an ato-group, then we will assume that: e denotes the *identity* of \mathcal{G} , $x^{(-1)}$ the *symmetric* of $x \in G$ with respect to \odot , \div the *inverse operation* of \odot defined by " $a \div b = a \odot b^{(-1)}$ ". For a positive integer n , the *(n)-power* $x^{(n)}$ of $x \in G$ is defined as follows

$$x^{(1)} = x \quad \text{and} \quad x^{(n)} = \bigodot_{i=1}^n x_i, \quad x_i = x \quad \forall i = 1, \dots, n, \text{ for } n \geq 2.$$

If $b^{(n)} = a$, then we say that b is the *(n)-root* of a and write $b = a^{(1/n)}$. \mathcal{G} is *divisible* if and only if for each positive integer n and each $a \in G$ there exists the *(n)-root* of a .

Proposition 2.1. *A non trivial ato-group $\mathcal{G} = (G, \odot, \leq)$ has neither the greatest element nor the least element.*

So, by Proposition 2.1, neither the interval $[0, 1]$ nor the Saaty set $S^* = \{1, \dots, 9, \frac{1}{2}, \frac{1}{3}, \dots, \frac{1}{9}\}$, embodied with the usual order \leq on R , can be structured as ato-group.

Proposition 2.2. *Let $\mathcal{G} = (G, \odot, \leq)$ be an ato-group. Then, the operation*

$$d_{\mathcal{G}} : (a, b) \in G^2 \rightarrow d_{\mathcal{G}}(a, b) = ||a \div b|| = (a \div b) \vee (b \div a) \in G \quad (2.1)$$

verifies the conditions:

1. $d_{\mathcal{G}}(a, b) \geq e$ and $d_{\mathcal{G}}(a, b) = e \Leftrightarrow a = b$;
2. $d_{\mathcal{G}}(a, b) = d_{\mathcal{G}}(b, a)$;
3. $d_{\mathcal{G}}(a, b) \leq d_{\mathcal{G}}(a, c) \odot d_{\mathcal{G}}(b, c)$.

Definition 2.1. *The operation $d_{\mathcal{G}}$ in (2.1) is a \mathcal{G} -metric or \mathcal{G} -distance.*

Definition 2.2. *Let $\mathcal{G} = (G, \odot, \leq)$ be a divisible ato-group. Then, the \odot - mean $m_{\odot}(a_1, a_2, \dots, a_n)$ of the elements a_1, a_2, \dots, a_n of G is defined by*

$$m_{\odot}(a_1, a_2, \dots, a_n) = \begin{cases} a_1 & \text{for } n=1, \\ (\bigodot_{i=1}^n a_i)^{(1/n)} & \text{for } n \geq 2. \end{cases}$$



Isomorphisms between alo-groups An *isomorphism* between two alo-groups $\mathcal{G} = (G, \odot, \leq)$ and $\mathcal{G}' = (G', \circ, \leq)$ is a bijection $h : G \rightarrow G'$ that is both a lattice isomorphism and a group isomorphism, that is:

$$x < y \Leftrightarrow h(x) < h(y) \quad \text{and} \quad h(x \odot y) = h(x) \circ h(y).$$

Proposition 2.3. Let $h : G \rightarrow G'$ be an isomorphism between the alo-groups $\mathcal{G} = (G, \odot, \leq)$ and $\mathcal{G}' = (G', \circ, \leq)$. Then,

$$d_{\mathcal{G}'}(a', b') = h(d_{\mathcal{G}}(h^{-1}(a'), h^{-1}(b'))), \quad d_{\mathcal{G}}(a, b) = h^{-1}(d_{\mathcal{G}'}(h(a), h(b))).$$

Moreover, \mathcal{G} is divisible if and only if \mathcal{G}' is divisible and, under the assumption of divisibility:

$$m_{\circ}(y_1, y_2, \dots, y_n) = h(m_{\odot}(h^{-1}(y_1), h^{-1}(y_2), \dots, h^{-1}(y_n))).$$

Real alo-groups An alo-group $\mathcal{G} = (G, \odot, \leq)$ is a *real* alo-group if and only if G is a subset of the real line \mathbb{R} and \leq is the total order on G inherited from the usual order on \mathbb{R} . Let $+$ and \cdot be the usual addition and multiplication on \mathbb{R} and $\otimes :]0, 1[\rightarrow]0, 1[$ the operation defined by $x \otimes y = \frac{xy}{xy + (1-x)(1-y)}$. Then examples of real divisible alo-groups are the following:

Multiplicative alo-group: $]0, +\infty[= (]0, +\infty[, \cdot, \leq)$; then $e = 1$, $x^{(-1)} = x^{-1} = 1/x$, $x^{(n)} = x^n$ and $x \div y = \frac{x}{y}$. So $d_{]0, +\infty[}(a, b) = \frac{a}{b} \vee \frac{b}{a}$ and $m_{\cdot}(a_1, \dots, a_n)$ is the geometric mean: $(\prod_{i=1}^n a_i)^{\frac{1}{n}}$.

Additive alo-group: $\mathcal{R} = (\mathbb{R}, +, \leq)$; then $e = 0$, $x^{(-1)} = -x$, $x^{(n)} = nx$, $x \div y = x - y$. So $d_{\mathcal{R}}(a, b) = |a - b| = (a - b) \vee (b - a)$ and $m_{+}(a_1, \dots, a_n)$ is the arithmetic mean: $\frac{\sum_i a_i}{n}$.

Fuzzy alo-group: $]0, 1[= (]0, 1[, \otimes, \leq)$; then $e = 0.5$, $x^{(-1)} = 1 - x$, $x \div y = \frac{x(1-y)}{x(1-y) + (1-x)y}$ and $d_{]0, 1[}(a, b) = \frac{a(1-b)}{a(1-b) + (1-a)b} \vee \frac{b(1-a)}{b(1-a) + (1-b)a}$.

The above alo-groups are isomorphic: $h : x \in]0, +\infty[\mapsto \log x \in \mathbb{R}$ is an isomorphism between $]0, +\infty[$ and \mathcal{R} and $v : t \in]0, +\infty[\mapsto \frac{t}{t+1} \in]0, 1[$ is an isomorphism between $]0, +\infty[$ and $]0, 1[$. So, by Proposition 2.3, the mean $m_{\otimes}(a_1, \dots, a_n)$ related to the fuzzy alo-group can be computed as follows: $m_{\otimes}(a_1, \dots, a_n) = v((\prod_{i=1}^n v^{-1}(a_i))^{\frac{1}{n}})$.

3 Pairwise comparison matrices over a divisible alo-group

In this section we assume that $\mathcal{G} = (G, \odot, \leq)$ is divisible alo-group. A pairwise comparison system over $\mathcal{G} = (G, \odot, \leq)$ is a pair (X, \mathcal{A}) constituted by a set $X = \{x_1, \dots, x_n\}$ and a relation $\mathcal{A} : (x_i, x_j) \in X^2 \rightarrow a_{ij} = \mathcal{A}(x_i, x_j) \in G$. The relation \mathcal{A} is represented by means of the matrix in (1.1) with entries a_{ij} belonging to G . We say that $A = (a_{ij})$ is a *PCM* over \mathcal{G} and assume that A that is *reciprocal* with respect to \odot , that is :

$$\mathbf{r}_{\odot} \quad a_{ji} = a_{ij}^{(-1)} \quad \forall i, j = 1, \dots, n \quad (\odot\text{-reciprocity})$$

so $a_{ii} = e$ for each $i = 1, 2, \dots, n$ and $a_{ij} \odot a_{ji} = e$ for $i, j \in \{1, 2, \dots, n\}$.

Let $\underline{a}_1, \underline{a}_2, \dots, \underline{a}_n$ be the rows of $A = (a_{ij})$; then the *mean vector* associated to A is the vector

$$\underline{w}_{m_{\odot}}(A) = (m_{\odot}(\underline{a}_1), m_{\odot}(\underline{a}_2), \dots, m_{\odot}(\underline{a}_n)). \quad (3.1)$$

Definition 3.1. $A = (a_{ij})$ is a consistent matrix with respect to \odot , if and only if:

$$\mathbf{c}_{\odot} \quad a_{ik} = a_{ij} \odot a_{jk} \quad \forall i, j, k \quad (\odot\text{-consistency}).$$

$\underline{w} = (w_1, \dots, w_n)$ is a consistent vector for $A = (a_{ij})$ if and only if $w_i \div w_j = a_{ij} \quad \forall i, j = 1, 2, \dots, n$.

Remark 3.1. As \odot is an group operation, $a_{ij} \odot a_{jk} \in G$ for every choice of a_{ij} and a_{jk} in G . So the decision maker has the possibility to be consistent and do not fall into the consistency drawback discussed in Section 1.



Proposition 3.1. $A = (a_{ij})$ is a consistent matrix with respect to \odot , if and only if:

$$d_G(a_{ik}, a_{ij} \odot a_{jk}) = e \text{ for each triple } (i, j, k) \text{ with } i < j < k.$$

Proposition 3.2. Let $A = (a_{ij})$ be consistent. Then each column \underline{a}^k of A and the mean vector \underline{w}_{m_\odot} in (3.1) are consistent vectors.

Consistency index Let T be the set = $\{(a_{ij}, a_{jk}, a_{ik}), i < j < k\}$ and $n_T = |T|$. By Proposition 3.1 $A = (a_{ij})$ is inconsistent if and only if $d_G(a_{ik}, a_{ij} \odot a_{jk}) > e$ for some triple $(a_{ij}, a_{jk}, a_{ik}) \in T$. So we give the following definition:

Definition 3.2. The consistency index of $A = (a_{ij})$ is given by

$$I_G(A) = d_G(a_{13}, a_{12} \odot a_{23}) \quad \text{if } n = 3;$$

$$I_G(A) = \left(\bigodot_{i < j < k} d_G(a_{ik}, a_{ij} \odot a_{jk}) \right)^{(1/n_T)} \quad \text{if } n > 3.$$

Proposition 3.3. $I_G(A) \geq e$ and A is consistent if and only if $I_G(A) = e$.

Finally, by Proposition 2.3 we get the following result.

Proposition 3.4. Let $\mathcal{G}' = (G', \circ, \leq)$ be a divisible alo-group isomorphic to \mathcal{G} and $A' = (h(a_{ij}))$ the transformed of $A = (a_{ij})$ by means of the isomorphism $h : G \rightarrow G'$. Then $I_G(A) = h^{-1}(I_{\mathcal{G}'}(A'))$.

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